



## **Annual Progress Report – 2011**

Strengthening Planning and Monitoring Capacity of NPC (SPMC NPC)

Award ID: 00058362

Award Title: Strengthening Planning and Monitoring Capacity of NPC

Project ID: 00072471

Source of Funds: UNDP and DFID Implementation Modality: NIM

Project Beginning Year: 9 October 2009

Project Ending Year: 30 September 2012

Signature P. L. Shally a Name\_Pushpa Lof Shaleya, MPD Executive-Project Board

### 1. Overview of the Project

Provide a brief description of the project and its main intended results

This project supports the National Planning Commission to make its planning and monitoring systems inclusive as well as to support the NPC to strategize to meet the MDG goals.

It aims to produce this result by

- i) making the national plans and current planning and monitoring processes, tools and system inclusive and in line with MDG goals;
- ii) making the processes of national level data collection and analysis gender and social inclusion responsive; and
- developing institutional capacity of the NPC, CBS and select ministries with a focus on strengthening planning and monitoring systems, institutionalization of inclusive processes and formats, and training of relevant personnel.

### 2. Key Results in 2011

2.1 Summarize three major results achieved in 2011, emphasizing changes in development conditions and/or people's lives. Explain how these interim results are leading towards the overall intended results of the project. Include any policy changes that the project has contributed to.

- 1. Increased policy advocacy and awareness on achievement of MDGs: through the MDG needs assessment and costing report, preparation of MDG consistent macroeconomic model (MDGcMEM), distribution of MDGs booklet to all 75 districts to District Development Committee, Women and Children's Development Office, District Public Health Office and District Education Office and other development stakeholders, ministries and departments, universities and civil societies including television talk program on MDGs.
- 2. Supported in preparation of Three Year Plan (2010/2011 2012/2013) with MDGs, GESI and poverty environment perspective.
- 3. **Integrated gender and social inclusion (GESI) perspective in the Census 2011** through integration of GESI in the census training manual, media campaign in six different local languages and census leaflet distribution to all secondary level school children.



3. Achievements against Annual Work Plan for 2011 (Annual Targets & Activities)

Annual	Achieve	Planned Activities	Achievements			Financial		
Targets	ments		(against activities and actions)	Fund	Budget code	Budget Description	Budget US\$	Actual Expenditure
cenvity Res	nit I: Supp	ort provided to NPC to p	C to prepare an inclusive and MDG based national deve	development	plan			
Publish	Fully	Action 1 - Finalise and p	Action 1 - Finalise and publish 3rd MDG Progress Report					
Nepali version of	achieved	Print Nepali version of the MDG Progress	Translated MDG Progress report into Nepali language, printed 1000 copies, and distributed to	UNDP	74200	Audio-visual & printing	3,600	3,660.56
progress		Report 2010	Ministries/ Departments, Educational institutions, donor partners, CA members, INGOs, professionals etc.	UNDP	74525	Sundry	500	410.62
		Conduct workshops/ Interactions programs on MDGs	Organized TV talk program on MDGs (status and future commitment) in December 2011.	UNDP	75700	Workshop/ media talk	2,000	1,637.68
MDG	Fully	Action 2 - Finalise and I	Action 2 - Finalise and publish MDG needs assessment report					
assessmen t report	achieved	Edit the draft MDG Needs Assessment report, 2010	Conducted a two-day workshop in Godavari to review the document, and hired international consultant for editing.	UNDP	71200	International Consultant	2,760	2,760.22
Dalisticano		Print MDG NA report, 2010	Printed 1300 copies of the report, 950 copies distributed (Launching = 300; UNDP = 100; VC = 75, NPC = 85, Ministry = 70, Ministers and political party office = 90, DDC office = 75, Others = 150)	UNDP	74200	Audio-visual & printing	3,000 .	5,489.75
		Launch MDG NA report	Launched MDG NA Report, 2010 by Hon'ble VC of NPC, chaired by Chief Secretary of Government of Nepal, and attended by distinguished guests, UNDP country Representative, Regional Deputy Director UNDP, Secretary Ministry of Finance,	UNDP	75700	Workshop, seminar	1,000	1,279.18
			and civil societies (Over 300 participants).					
		Translate and print the MDG NA report into	As agreed with NPC and UNDP, prepared synopsis of MDGs progress report and MDGs	UNDP	71300	National consultant	1,100	
		Nepan tanguage	wider dissemination at local level, printed 20,000 copies, disseminated to 75 district offices (mainly	UNDP	74200	Audio-visual & printing	3,000	2,087.18

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	Actual Expenditure	325.91	813.31	1,446.21		1,500.00	729.00	915.74	2,916.10	6,640.34		1,507.25	1	3,502.42	26,662.08	5,956.44	2,138.74	1,437.49	1,836.61	391.30	674.90
	AxExpe														2						
	Budget US\$	1	1	200		2,000	1,500	1,500	1,000	6,000		2,500	1,000	6,600	26,000	6,000	3,000	1,000	1,000	1	1
Financial	Budget Description	Workshop	Courier	Sundry		International consultant	DSA	Travel	Training and meeting	National consultant		National Consultant	Workshops	National Consultant	National Consultant	National Consultant	Service contract individual	Training/work shop	Sundry	DSA=local	Vehicle rent
	Budget	75700	72415	74500	1	71200	71600	71600	75700	71300		71300	75700	71300	71300	71300	71400	75700	74500	71620	73410
	Fund	UNDP	UNDP	UNDP	rk report	UNDP	UNDP	UNDP	UNDP	UNDP		DFID	DFID	DFID	DFID	UNDP	DFID	UNDP	DFID	DFID	DFID
Achievements	(against activities and actions)	DDC, DPHO, DEO, and DWDO) and	Ministries/Departments, development partners, civil societies professionals and educational	institutions.	finalize MDG consistent macro-economic framework report	Developed a MDGcMEM, shared with high level technical experts including former VCs and	Members of NPC, and organized third round of	training on MDGCMEIM (for key staff of INFC and line ministries).			Action 5 - Provide technical support for next periodic Plan	Prepared SOP, shared it with higher level officials at NPC and wider participation from line	ministries, and the document submitted to NPC.	Completed Public Expenditure Tracking Survey of primary education in close consultation with Ministry of Education and NPC.	Provided technical assistance in preparation of TYP (2010/11 to 2012/13). A total of 41 national	document. In order to make the TYP planning	process MLDGs, GES1 and environment intentity, orientation was also provided through GESI resource person to all the consultants.				
Planned Activities					Action 3: Develop and finalize MD	Prepare and finalized MDG consistent	Macro- economic	Model (MDGCMEM)			Action 5 - Provide tech	Prepare Standard Operating Procedures	(SOP) for Budget preparation process	Conduct Public Expenditure tracking survey (PETS)	Provide technical support to planning	process of three year plan (TYP)					
Achieve	ments				Fully	achieved					Fully	achieved									
Annual	Targets				MDG	consistent Macroeco	nomic	k prepare			Three	Year Plan document	prepared;								

	et Actual Expenditure	76,719.03	tion		4,269.19	- 96	21,678.15	2,326.40	20,661.52			3,079.71		8, 2,
=	Budget US\$	79,560	d evaluat		3,995	496	21,700	2,326	21,483			2,000	2,000	2,000
Financial	Budget Description		g, monitoring an		National consultants	Miscellaneous	Printing	Courier	Sub-contract			National consultant	National consultant Printing	National consultant Printing Travel/DSA
	Budget		d planning		71300	74500	74200	72400	71300			71300	71300	71300 74200 71600
	Fund		s oriente		DFID	DFID	DFID	DFID	DFID		The second secon	DFID	DFID DFID	DFID DFID
Achievements	(against activities and actions)		Activity Result 2: Capacity of NPC enhanced for gender and social inclusion responsive and results oriented planning, monitoring and evaluation	port to CBS for Census 2011	Supported to review and refine CBS census main training documents - (1) Enumerators manual &	Form I, and (2) Listing forms & Form II – from GESI perspective.	Support provided to CBS for the development,	printing and dissemination of one million copies of leaflet for secondary level school students of all 75 districts.	Census publicity and media campaign was aired in 6 local languages (Maithali, Newari, Bhojpuri, Tamang, Tharu and Nepali) on Radio Nepal and 35 FMs one week before the census day.	Action 2 - Provide support to strengthen NPC's monitoring system		Reviewed and updated PMAS indicators in consultation with key line ministries (MOE, MOHP, MOLD, MOA, MOPP, MOWCW, and MOF). It will be further worked from NPC for wider participation and ownership of key stakeholders.	Reviewed and updated PMAS indicators in consultation with key line ministries (MOE, MOHP, MOLD, MOA, MOPP, MOWCW, and MOF). It will be further worked from NPC for wider participation and ownership of key stakeholders.  Printed 500 copies of English version of Results based monitoring and evaluation guidelines and distributed to government agencies, multilateral /bilateral donors and INGOs.	Reviewed and updated PMAS indicators in consultation with key line ministries (MOE, MOHP, MOLD, MOA, MOPP, MOWCW, and MOF). It will be further worked from NPC for wider participation and ownership of key stakeholders.  Printed 500 copies of English version of Results based monitoring and evaluation guidelines and distributed to government agencies, multilateral /bilateral donors and INGOs.  Supported one NPC official to participate in UNESCAP meeting on MDG progress of Nepal.
e Planned Activities		Sub-total Act-1	pacity of NPC enhanced for	Action1 : Provide support to CBS	Finalization of the Census training	material	Printing of the Census	leaflet for the school children	Census publicity and media campaign			Meview and update PMAS and PPIS indicators including inclusion of GESI perspectives		
Achieve	ments		esult 2: Ca	Fully	achieved					Partially		achieved	achieved	achieved
Annual	Targets		Activity Re	Census	training material	prepared	support in census	publicity and media	campaign	PMAS		and PPIS system operation al	and PPIS system operation al	and PPIS system operation al

US\$ Expenditure - 1,621.74 2,000	4,000			73,675.1	8 8	8 8 8 200	8 8 200	73,675.1 10,654.10 8,221.9 950.2 20,625.8 379.90
National consultant consultant consultant Training, Workshops	and conner	# # #	6	6	6		ntract 9 ntract al ants al ants the track of	ntract 9 ntract all ants all ants c t t ual cent laneous hop
71305 P 71300 P 71300 P		71300 8						
DFID DFID DFID		UNDP	UNDP	UNDP DFID DFID	UNDP DFID DFID DFID	UNDP DEID DEID DEID	UNDP DFID DFID DFID DFID DFID	UNDP DFID DFID DFID DFID DFID DFID DFID DF
Midterm review of the project and planning for 2012 completed.  Since the software of PMAS and PPIS are yet to be approved by NPC, the manual preparation could not be done in 2011. This activity is planned for 2012.  Since the software of PMAS and PPIS are yet to be approved by NPC, the manual preparation could not be done in 2011. This activity is planned for 2012.			Completed both studies, and the reports will be printed in 2012.  Real data testing of project formation and planning of about 8 projects has been done.  Major changes regarding security and user level authentication was accomplished. The application is hosted in the new server.	Completed both studies, and the reports will be printed in 2012.  Real data testing of project formation and planning of about 8 projects has been done.  Major changes regarding security and user level authentication was accomplished. The application is hosted in the new server.  Provided technical support to develop and implement DPMAS - software handed over to the	Completed both studies, and the reports will be printed in 2012.  Real data testing of project formation and planning of about 8 projects has been done. Major changes regarding security and user level authentication was accomplished. The application is hosted in the new server.  Provided technical support to develop and implement DPMAS - software handed over to the MoLD to operationalize in 75 districts, developed training manual, provided training for key staff of DDC of 75 districts (150 participants), and DPMAS: regular support are being provided directly from mobile, face book and visits regarding software installation problem and other entry related problem.			
Midterm review of the project and planning for 2012 Develop manual for PMAS and PPIS system.  Organize 3 days long training workshop on PMAS and PPIS for ond ministries		:i	pu pu	g	ct carnali rogram urity gram PIS of cencies citing and cal	ct carnali rogram urity gram PIS of cencies sting and sting and ort	ct carnali rogram urity gram PIS of cencies sting and sting and sting and out out or S and S and S and	ct carnali rogram urity gram PIS of cencies citing and sting and sting and sal sal sand ort orting of S and ine ind line



Annual	Achieve	Planned Activities	Achievements			Financial		
Targets	ments		(against activities and actions)	Fund	Budget	Budget Description	Budget US\$	Actual Expenditure
Activity R	esult 3: Prog	Activity Result 3: Program Support Cost						
Program Support Cost		Staff cost	NA	DFID	71400	Contractual Services - Individuals	57,051	56,273.09
		Miscellaneous expenses	NA	UNDP	74500	Miscellaneous, insurance	3,500	3,504.35
		Communication	VZ	UNDP	72400	Communication	1,500	3,813.09
		Equipment & Furniture	NA	UNDP	72200	Equipment & furniture	2,000	(6,727.86)
		Other equipment & vehicles	NA	UNDP	73400	Equipment/ vehicles	5,500	5,654.48
		Office supplies	VZ	UNDP	72500	Supplies	2,000	2,251.68
		Staff TA/DA	NA	UNDP	71600	DSA & travel	ı	265.53
		UNDP M&E	NA	DFID	71600	M&E, travel	3,859	4,887.48
		UNDP M&E	NA	UNDP	71600	M&E, travel	3,790	5,321.70
		Realized Loss	NA	UNDP	76125	Realized Loss	1	391.80
		Realized Gain	NA	UNDP	76135	Realized Gain	1	(1,707.11)
		Sub-total Act-3					79,200	73,928.23
Activity R	esult 4: PEI	Activity Result 4: PEI Mainstreaming						
Program		Staff cost	NA	UNDP	71400	Staff cost	22,000	21,843.12
Support		National consultants	NA	UNDP	71305	National consultant	7,335	7,333.33
		DSA-Local	NA	UNDP	71620	DSA-local	1	59.54
		Realized Loss	NA	UNDP	76125	Realized Loss	1	11.04
		Realized Gain	NA	UNDP	76135	Realized Gain	1	(195.69)
		Miscellaneous expenses	NA	UNDP	74525	Sundry	4,500	2,846.76
		Sub-total Act-4					33,835	31,898.10
		TOTAL US\$				%69	390,068	364,206.41
						UNDP \$	196,722	178,997.35
			Piss			DFID S	193,346	185,209.06

### 4. Cross Cutting Issues

### Gender Equality, Women's Empowerment, and Social Inclusion

- **4.1** Describe results achieved by the project in promoting gender equality, women's empowerment and social inclusion. Please highlight gender results achieved which has resulted in change in gender equality and status of women in particular. Please provide quantitative data wherever possible.
- (1) Gender and social inclusion perspective integrated into the training tools for Census 2011: The enumerators and supervisors were provided training for data collection in gender and social inclusion perspective. Technical support was provided for the finalization of "GESI Training Manual" to be used for TOT to census officer, supervisors and enumerator in census 2011 and for the skill of using Form 1 and form 2 for census 2011.
- (2) Three Year Plan gives high priority for mainstreaming GESI: SPMC NPC project provided technical, financial and logistic support in preparation of Three Year Plan (2010/11 to 2012/13) so that the Plan could be developed in MDGs, gender and social inclusion perspective. NPC formed sectoral thematic committees and working groups in detailing and finalizing the sectoral chapters. In order to make the TYP planning process GESI friendly and plan GESI sensitive, 2 days orientation was also provided through GESI resource person to all the consultants. The TYP has mainstreamed GESI at the best level, and also included chapters on GESI.

### South-South Cooperation

- **4.2** Has the project/UNDP supported Nepal in drawing on expertise and experiences from other developing countries or sharing its expertise and experiences with another develop country/countries? Please indicate details.
  - MDG consistent Macroeconomic Model (MDGcMEM) International expert contributed with Nepali experts in developing 'MDG consistent Macroeconomic Model' from initial stage to the finalization.
  - MDGs Need Assessment UNDP Regional centre supported in training on MDGs costing models
    to the Nepali experts working on thematic areas of MDGs Needs Assessment exercise.
- **4.3** Are specific models of practices from other developing country/countries being adopted by Nepal or is Nepal promoting its model/practices in other developing country/countries with the support of the project/UNDP? Please specify.

N/A

### **Capacity Development**

4.4 Has the project contributed specifically to improving the performance of institutions and systems through strategic (Comprehensive or targeted) capacity development interventions? If so explain the systems, describe who and what, indicating the category of institution that were the main focus of your efforts?

### Capacity building initiatives for planning

- (1) Supported for in-house capacity development training focusing on planning, GESI and RBME issues for NPC staff. A total of 32 sessions were completed.
- (2) Conducted a 4-day long training on 'Strategic Planning and Self-Management' for NPC staff in collaboration with NPC and NASC.
- (3) Supported NPC and line ministries in capacity building in Macro-economic modeling issues.



### 5. Implementation Challenges

- 5.1 Describe any implementation challenges you have faced during the implantation of the project in 2011, as well as your responses.
- The ongoing transition in political scenario in the country has also led to frequent changes in leadership of National Planning Commission and its Secretariat. Hence it has also affected in enthusiasm to the project.
- Some portion of NEX guidelines are more conservative compare to present financial rules and regulation of the government resulting challenge for the project to get support from government officials.
- Supporting a systematic and smart monitoring system in Nepal has been a great challenge due to difficulties in developing a common consensus for systematic, simple and smart monitoring
- **5.2** Update the Risk and Issues Logs in the templates provided below. The updated risk and issue logs should follow the same format as in the QPRs.

8.2.



# Risk Log Matrix

Status	VC and two members working	No change	No change
Last Update	NPC team still to be fully formed		
Date Identified	10 Dec 2009 March 2011	10 December 2009	December 2010
Author	Program Analyst	Program Analyst	NPM
Owner	Program Analyst	Program Analyst	Program Analyst
Countermeasures / Management response	A participatory and consultative approach will be followed to ensure buy-in from all stakeholders	Part of the resource gap has been mitigated through support from DFID and UNDP HQ. Further efforts will be made to arrange the remaining resources.	Efforts will be required as how UNDP support can be extended when the country enters into federal structure.
Impact & Probability	Current Political Instability might result in delaying the preparation of plan document Impact - 4 Probability = 4	It might result in dropping of some of the project activities Impact = 4 Probability = 2	It might affect the current modality of project support to the government
Category	Political	Management	Political
Description	Continuation of Political Political Instability	To mobilize the resources to meet the funding Gap of USD 208000	Anticipated Federal structure of the country
ωZ	-	2	0

# Issue Log Matrix

a	Type	Date Identified	Description and Comments	Status	Status Change Date	Author
-	Management	Management November 2010	The project manager (Dr. Hari Pradhan) resigned, and took long time to join by new manager (Mr. Gyanendra Shrestha). This affected to complete all activities of the project on time in 2011. During the year, NPC team changed three times.	NPM in place New team at NPC	NPM joined in April M & E specialist joined in January	NPM
7	Management	Management November 2010	The project has four different components; i) macroeconomic, ii) M & E, iii) Census support and iv) PEI. The project does not have any supportive staff.	No change	PEI advisor is in place by June	NPM
m	Management	Management November 2010	One AFA is handling procurement and recording and one messenger is handling both the messenger as well as secretarial work which have affected the efficient delivery.	No change	No change	NPM



### 6. Lessons learned and next steps

6.1 Describe the main lessons learnt that can be drawn from the year's experiences. Please mention any "best" or "worst" practices which UNDP should be aware of. Please be specific and focus on 2011.

- Improving coordination and internalization in concerned sectors has been an instrumental for the project
- Difficult to bring tangible results in short period due to policy support nature of the project
- MDGs and capacity development intervention are widely appreciated in NPC

6.2 For projects continuing in 2012 describe priority actions for the following year to overcome any constraints, build on achievements and partnerships, and use the lessons learnt during the previous year. In particular, please make clear recommendations for any required corrective action, for review by the project board.

- Technical and logistic support on the activities related to planning that are asked/requested by NPC deserves a great value to increase credibility/collaboration for instance; support for periodic plan, capacity development, etc.
- Technical and logistic support including training and sensitization on MDGcMEM and its application to the forthcoming plan could be a historical achievement in planning process.
- Efforts of GESI dimension mainstreaming in developing macro policies need to take forward as a strategic initiative.
- Capacity development of staff of NPC and key ministries especially on the issues of period plan, strategic sectoral plan and annual programming and budgeting can have a crucial role in improving planning process.
- A conceptual clarity on making existing monitoring system more functional and meaningful needs to be brainstormed among policy makers.
- Additional efforts have to be made to internalize/mainstream/focus MDGs orientation in annual program and budgeting.

### 7. Implementation Status of DIX or NIX Audit Action Plan (if applicable)

Update the implementation status against each audit/spot check recommendations for 2011 in table below There were two spot checks in SPMC-NPC project - December 2010 and September 2011 instead of audit. In 2010, Spot Check team passed on 21 comments to the project. The project seriously addressed the comments afterward.

As results, in 2011, Spot Check team responded against last year's comments -

- 10 comments: fully addressed
- 7 comments: partially addressed, and
- 4 comments: improving/status quo (improving pending cheque more than a month and a/c
  payee cheque, and status quo insurance of non-consumable assets and duty segregation of
  AFA (procurement, recording)

Note: In 2011, Spot Check team's remarks - significant progress and no major comments for 2011.





# Implementation status against spot check recommendations for 2011

- B	Audit Observation	Audit Recommendation	Risk Severity	Action Planned	Implement ations Date	Person Responsible	Status
- 'D	Pending cheque in BRS more than 30 days	It is recommended that annual and quarterly work plans shall be strictly adhered to and requests of disbursement shall be properly estimated so that there is no major surplus at the end of requested period	Low	Due to changes in the national political situation, the payment could not be made in time as per the plan. However, the project will try to make try to make the realistic plan in future.	Oct 2011	GKS/DBK	In progress
2 C C B	Petty Cash Book Not Updated on Daily Basis	It is recommended that:  • Petty cash book shall be updated on daily basis to ensure that it tallies with balances of excel sheet.  • Verification of cash shall be done by senior authority on regular basis.	Low	Detailed record of petty cash was maintained since July 2010. However, the daily closing balance and the verification of cash will be started as per the recommendation by this year.	Oct 2011	KKD/DBK	In progress
C E O E	No system of numbering Purchase order and Good Received Note	It is recommended that SPMC- NPC shall prepare documents such as purchase order and goods receipt note at least in two copies and prenumber than so as to strengthen the control over procurement and payment to vendors	Low	The project has been preparing Goods Received Notes (GRN) and purchase Orders, however, the GRN number & purchase order number will be inserted as per the recommendation by this year.	Jan 2012	DBK/KKD	In progress
4 R S	Record of assets not submitted to UNDP	It is recommended that records of assets shall be provided to UNDP.	Low	The assets physical verification report will be submitted to UNDP along with financial audit report to UNDP by 31 December 2011.	Jan 2012	DBK/GKS	In progress
S II	Log book not maintained properly	It is recommended that log book shall be maintained properly to ensure that adequate control has been imposed over vehicles and also to ensure that vehicle has been used for purpose of project only.	Low	Project has the vehicle and motorbike logbook along with fuel comsumption records, however, project will update regularly as per the recommendation.	Oct 2011	KKD/DBK	Completed
6 R	Roaster of consultant	It is recommended that SPMC-NPC	Low	SPMC-NPC has the consultants'	Nov 2011	DBK/GKS/	Completed



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Status		Not completed	In progress	Completed	Completed	In progress
Person Responsible	KKD	PLS/GKS RSS/DBK	GKS/PLS RRS/MU	GKS/DBK	MU/GKS/ DBK	PLS/RSS GKS/MU
Target Implement ations Date		Jan 2012	Oct 2011	Oct 2011	Oct 2011	Oct 2011
Action Planned	roster collected from UNDP and its projects. We shall develop a register of consultants by this year as per the recommendations.	SPMC- NPC will try to recruit the consultancy services above NPR. 100,000 from a VAT registered party in future.	Project will try to recruit the consultants on timely basis in future.	The first draft was submitted on time. Some technical inputs were needed. While doing so NPC changed some study districts, causing delay in finalizing the inception report. In future, we shall ensure the draft report is ready for payment before writing the cheque.	The revision of ToR will be practiced if in case there are changes in the responsibility in future as suggested.	The final reports from all consultants were received in time. Due to political instability, NPC team took long time to finalize the TYP report. As per the recommendation, project will develop a register to record the reports received from consultants in future
Risk Severity		Low	Low	Low	Low	Low
Audit Recommendation	shall maintain register of consultant.	It is recommended that SPMC- NPC shall ensure procurement of consultancy services above NPR. 100,000 from a VAT registered party only.	It is recommended that consultant shall be selected on timely basis so that work is completed within stipulated time.	It is recommended that confirmation of terms of contract shall be made before booking expenses and raising cheque.	It is recommended that payment to consultant shall be made only after confirming that consultant has actually completed his work and if work cannot be completed for any reason, necessary revision on TOR shall be made.	It is recommended that SPMC- NPC shall develop system of registering report received and develop action plan to overcome recurring type of problem so that payment is made within time.
Audit Observation	not maintained	Consultancy services from non VAT registered	Delay selection of consultant	Terms of contract not complied with	Provisions of Terms of reference not complied	No Cost Extension for consultants
Obs No		_	∞	6	01	Ξ

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Obs No	Audit Observation	Audit Recommendation	Risk Severity	Action Planned	Target Implement ations Date	Person Responsible	Status
2	Date not mentioned in decision	It is recommended that date shall be mentioned in decision memo in order to ensure that vendor was selected only after it was approved by management.	Low	All the documents were prepared before awarding the purchase order & contracts. In some cases, the approval date were missing to be mentioned. The approval date will be placed during the time of approval in future.	Oct 2011	PLS/GKS/ RSS/DBK	Completed
13	Registration document not obtained	It is recommended that registration document of suppliers (both selected and not selected as well) shall be obtained to ensure proper identification and legality of quoting parties.	Low	The registration document of suppliers ( both selected and not selected) will be collected while asking the quotations in the days to come.	Oct 2011	KKD/DBK	Completed
<del>-</del>	No segregation of duties on procurement, recording and custodian of assets	It is recommended that segregation of duties shall be done in such a way that work of one person is supervised or controlled by another for sound internal control system.	Low	Project staff have develoepd a practice of sharing works as a team wherever needed. One short term consultant has been hired from November to allocate and segregate duties as per the recommendation.	Nov 2011	DS/PLS/GK S/DBK:	Not



### PEI Annual Progress Report, 2011

Annual Target 1: Planning framework, systems and tools developed for gender and socially inclusive PEI focus MDG based planning and monitoring by NPC

# Activity Result 1: Support provided to NPC to prepare an inclusive PEI focused MDG based national development plan

### Action 1 - Technical support to prepare national development plan

In the year 2011, NPC was finalizing its three year national plan (TYP 2010/11-2012/13) with increased focus on poverty and environment. It was important that adequate attention was drawn in the plan to address these concerns in view of the remaining period of the MDG target year. In order to reinforce the effort, PEI hired eight national consultants to provide technical inputs in order to mainstream Poverty Environment concerns in the relevant sector plans of environment, agriculture, infrastructure, forestry, and so on. Since the plans were already in the final stage of their approval, the consultants, hired for a maximum period of two weeks, helped expedite the exchange of information between NPC and the sector ministries to make the proposed plans more poverty and environment oriented. The process has helped planning officials at the NPC and the Ministries to develop a common understanding about the poverty environment aspect of proposed plans.

### Action 2 - Develop PE indicators

NPC is in the process of updating its monitoring tools to make it more efficient, inclusive and effective at the district as well as at the central level. In this connection, NPC is updating its poverty monitoring assessment (PMAS and DPMAS). PEI supported the effort with technical inputs of a national consultant in updating poverty and environment components of the indicators to align with the PMAS. Since monitoring is an ongoing process and needs to be up dated as it progresses, PEI has planned to support with further inputs in 2012, when NPC receives feedback from the use of updated PMAS.

### Action 3 - Public environmental expenditure review

NPC in collaboration with UNDP conducted a study on the future for climate financing in Nepal in the early 2011. The study reiterated the fact that Nepal is one of the most vulnerable countries to climate change and has to take necessary steps to maintain its economic bases, and develop programmes of adaptation in all key economic sectors demanding a huge financial support for which Nepal has to access available global funds. One of the key recommendations of the climate study was to review public climate and environment expenditure.

The expenditure review was conducted expenditure in consultation with NPC, Ministry of Finance and other relevant ministries by a team of three international experts (one each in climate financing, public finance management, and local government) and two national consultants (experts in public finance management, and climate and environment) supported by three assistants. The review began in August and completed in October. The team reviewed relevant budget documents, visited relevant ministries and organization, interviewed key informants in the government and private sector, developed methodology for expenditure tracking, and conducted two workshops to finalize the methodology and share the findings. A final report was submitted in November.

### Action 4 - Conduct peer review

The climate public expenditure review report was peer-reviewed by three national experts who had a long experience in national financial management, planning and mobilizing donor support.



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Comments were incorporated before the report was printed for wider circulation. The report is also available on the NPC website

# Activity Result 2: Capacity of NPC enhanced for gender and social inclusion responsive and results oriented planning, monitoring and evaluation

### Action 1 - Conduct training programme

It was planned to continue conduct training programme at government operated Nepal Administrative Staff College (NASC) for NPC and ministry officials with the following thrusts:

- environment prioritization criteria and climate screening to NPC Officials and selected Ministries at Staff College
- develop concept note on training package in order to prepare a long-term PEI training package and incorporate PEI component in the NASC's regular training programmes
- support Nepal Administrative Staff College to hire PEI expert for training
- one-day orientation programme for Senior Officers (Joint Secretaries of NPC and Heads of Planning Division in selected Ministries)
- two-day Residential Training cum workshop to mid-level Officers (Programme Directors & Planning Officers) on PEI

PEI programme and NASC signed a contract to develop the concept note as a first step towards conducting aforesaid training programme. When the concept note was being finalized, it was found that the Ministry of Environment also entered into an agreement with NASC to conduct a much bigger training program with similar objectives. Since, running two parallel programmes for the same objective was pointless and the limited resources of PEI could be used for other important activity, it was decided to cancel the training programme after the concept note was prepared.

### Action 2 - Review and revise the development planning/ budgetary process

The plan was to review and revise the development planning/ budgetary process (gap analysis) and formats and piloting in 5 sectors (Poverty Alleviation, Agriculture and Food Security, Infrastructure, Water Induced Disaster Prevention and Environment and Climate Change). This activity was postponed to 2012, and will be conducted after a review of key projects from PEI perspective has been completed in 2012.

# Activity Result 3: Capacity building of NPC for co-ordination of P-E focused climate resilient planning and budgeting

### Action 1- Actively participate in partners meeting

This activity was planned in order to facilitate NPC officials to participate in partners' meeting for cross learning among the partners at all levels. Except for a three day participation of project coordinator in a meeting in Bangkok, this activity largely remained incomplete as no suitable meetings at appropriate time for officials to attend were identified for PEI to support participation of NPC officials.

### Action 2- Develop PEI focused strategic guidance papers

It was learned during the course of implementing other PEI related activities that the programme has not reached a point to initiate preparing a guidance paper, which requires a better understanding of gaps and strengths of existing development projects in mainstreaming poverty and environment. A clear understanding of the existing situation would help formulate an effective guidance paper that would encompass all major concerns including cross cutting issues. Review of key projects of NPC has been planned for 2012. The insights generated by those reviews would



provide much deeper understanding of the situation. Therefore, preparing guidance paper has been postponed until 2012 as well.

### Action 3 - Develop national level steering mechanism for P-E

Since Nepal already has high level mechanisms such as Environmental Council, and Climate Change Council, Multi-stakeholder Coordination Committee and so on in place to guide climate and environmental issues at national level, the objective of this activity was to develop a semi-formal mechanism represented by a mix of people including experts, government representatives, civil society members, and private sector who would provide required input to mainstream PE concerns in development sectors at national as well as at local levels.

PEI has supported a joint initiative of a consortium of NPC, Ministry of Local Development, Pokhara University, and UK based IIED to form an Environment Learning Leadership Group (ELLG). A workshop of ELLG was conducted to chart the future course. PEI contributed in organizing the workshop and preparing the proceeding. As a follow up, PEI has also planned to support similar activity of the consortium. By supporting the consortium, PEI has achieved its main objective of creating a mechanism to continue to advocate PE mainstreaming.

### Action 4 - Develop a Community of Practice (CoP) for PEI

The plan was to support developing a Community of Practice (CoP) for PEI mainstreaming work in Nepal. This activity is closely related with Action 3 above in which a mechanism is being developed. Learning from the recently established ELLG has helped identify the community members that have already mainstreamed or are in the process of mainstreaming PE in their development activities. Further work with the ELLG will consolidate the process and help develop the community of practice.

### Action 5: Initiate development of framework to mainstream green economy in development plans

A workshop was held in 2010 to understand green economy in the context of Nepal. The deliberations and feedbacks have helped provide a general understanding of the green economy in our case. The workshop proceedings have been printed in 500 copies and published for wider disseminations. Now the question is to see how these understanding would fit in the policy terrain so that develop plans can begin to focus on green. Therefore, PEI attempted to distill the insights from the workshop and identify entry points in the policy by analyzing policy terrain in view of the green economy as applicable to Nepal context. The distilled report is submitted by the consultant and will be used for policy recommendations.

### **Activity Result 4: Operating Cost**

Staff cost, vehicle rental cost, Fuel, Purchase of computer duck station, laptop computer, and furniture. Under the operating costs; PEI, hired a support staff to help the programme in documentation and dissemination, purchased a lap top computer with duck station, and a steel cup board. There were some expenses on vehicle rent and fuel as well.

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